

Westlock County - Consolidated	2023 Budget	2024 Budget	\$ Change	% Change	3 Year Operating Forecast		
					2025	2026	2027
Revenue							
Conditional Grants	1,610,279	1,441,784	(168,495)	-10%	1,403,888	1,403,243	1,405,203
Fees & Charges	771,142	656,193	(114,949)	-15%	666,261	685,212	676,034
Internal Charges	534,162	525,791	(8,371)	-2%	531,250	533,300	535,350
Municipal Taxes	11,222,536	10,996,486	(226,050)	-2%	10,699,064	10,443,024	10,443,024
Other Revenue	4,531,885	4,490,003	(41,882)	-1%	4,560,973	4,633,363	4,707,200
Penalties & Fines	312,063	336,017	23,954	8%	336,113	336,211	336,311
Sales of Goods & Services	758,272	788,000	29,728	4%	801,491	809,303	833,019
Transfers from Reserves	992,302	1,421,437	429,135	43%	2,012,187	2,561,556	544,799
Revenue	20,732,641	20,655,711	(76,930)	-0.37%	21,011,227	21,405,212	19,480,940
Expenses							
<i>Operating Expenses</i>							
Advertising & Printing	60,565	79,755	19,190	32%	82,882	81,775	82,590
Benefits	1,050,595	1,124,923	74,328	7%	1,142,867	1,160,017	1,177,540
Contract Services	2,524,887	1,749,687	(775,200)	-31%	1,925,229	1,951,028	1,943,684
Insurance	254,628	265,958	11,330	4%	321,374	349,788	383,979
Mileage & Subsistence	84,571	110,301	25,730	30%	113,773	108,915	109,903
Other Operating Expenses	738,992	791,635	52,643	7%	808,536	816,007	864,467
Professional Services	365,235	508,724	143,489	39%	460,692	466,162	456,784
Rentals / Leases / Permits	106,173	121,354	15,181	14%	127,045	127,413	130,343
Repairs & Maintenance	163,803	162,382	(1,421)	-1%	160,325	164,497	167,644
Salaries & Wages	4,533,019	4,891,742	358,723	8%	4,971,013	5,045,549	5,121,198
Supplies & Materials	3,635,913	3,522,541	(113,372)	-3%	3,585,188	3,707,125	3,734,832
Telecommunications	81,577	81,354	(223)	0%	83,908	80,905	84,185
Training & Development	126,942	150,713	23,771	19%	132,322	133,857	128,232
Utilities	202,449	229,165	26,716	13%	234,079	239,020	240,005
<i>Non-Operating Expenses</i>							
Bad Debt Expenses	30,000	30,000	-	0%	30,000	30,000	30,000
Grants & Contributions	481,691	431,601	(50,090)	-10%	436,394	442,394	448,507
Other Non-Operating Items	5,254,830	5,332,054	77,224	1%	5,321,394	5,409,563	5,419,107
Other Transfers	483,716	492,774	9,058	2%	502,267	511,949	521,821
Transfers to Reserves	553,055	579,049	25,994	5%	571,939	579,249	553,289
Total Expenses	20,732,641	20,655,711	(76,930)	-0.37%	21,011,227	21,405,213	21,598,111
Net Cost of Service	-	-	-		-	-	(2,117,170)