

Westlock County - Consolidated	2025	2026	\$	%	Notes	3 Year Operating Forecast		
	Budget	Budget	Change	Change		2027	2028	2029
Revenue								
Interest Revenue	700,000	700,000	-	0.0%		700,000	700,000	700,000
Conditional Grants	1,506,730	1,722,736	216,006	14.34%		1,629,615	1,630,437	1,659,559
Fees & Charges	673,977	774,467	100,490	14.91%		777,270	786,010	804,073
Internal Charges	623,197	503,858	(119,339)	-19.15%		513,869	524,081	534,496
Municipal Taxes	12,202,044	12,300,569	98,525	0.81%		12,270,000	12,340,000	12,500,860
Other Revenue	4,385,132	4,919,512	534,380	12.19%		4,463,227	4,473,792	4,965,106
Penalties & Fines	389,254	384,550	(4,704)	-1.21%		389,594	394,639	399,684
Sales of Goods & Services	961,855	1,108,508	146,653	15.25%		1,051,506	1,075,888	1,102,125
Transfers from Reserves	77,530	1,287,315	1,209,785	1,560.41%		47,756	48,712	49,686
Revenue	21,519,719	23,701,515	2,181,796	10.14%		21,842,837	21,973,559	22,715,588
Expenses								
<i>Operating Expenses</i>								
Advertising & Printing	47,789	84,060	36,271	75.9%		83,541	84,015	84,410
Benefits	1,223,430	1,343,387	119,956	9.8%		1,346,249	1,331,580	1,354,757
Contract Services	1,966,268	2,605,904	639,636	32.53%		2,372,662	2,315,756	2,320,785
Insurance	301,262	283,921	(17,341)	-5.76%		303,480	324,412	345,923
Mileage & Subsistence	106,893	112,488	5,595	5.23%		109,862	103,439	105,229
Other Operating Expenses	807,669	743,388	(64,281)	-7.96%		789,236	770,806	804,358
Professional Services	424,733	569,210	144,477	34.02%		443,200	458,962	456,716
Rentals / Leases / Permits	132,642	127,590	(5,052)	-3.81%		128,663	130,974	133,628
Repairs & Maintenance	166,748	245,522	78,774	47.24%		247,536	248,746	246,799
Salaries & Wages	5,312,615	5,807,803	495,188	9.32%		5,820,847	5,740,605	5,824,172
Supplies & Materials	3,551,740	3,830,089	278,349	7.84%		3,885,337	3,977,488	4,108,928
Telecommunications	78,596	80,420	1,824	2.32%		84,240	78,717	74,097
Training & Development	161,773	178,707	16,934	10.47%		165,939	156,915	159,908
Utilities	236,599	251,891	15,292	6.46%		264,431	270,188	275,749
<i>Non-Operating Expenses</i>								
Bad Debt Expenses	30,000	22,000	(8,000)	-26.67%		22,000	22,000	22,000
Grants & Contributions	898,450	1,019,709	121,259	13.5%		1,136,395	1,253,047	1,285,766
Other Non-Operating Items	4,536,630	4,949,086	412,456	9.09%		4,500,459	4,517,539	5,039,840
Other Transfers	1,161,083	1,117,812	(43,271)	-3.73%		1,171,557	1,199,500	1,153,197
Transfers to Reserves	374,798	328,528	(46,271)	-12.35%		329,338	336,048	329,258
Total Expenses	21,519,719	23,701,515	2,181,796	10.14%		23,204,972	23,320,736	24,125,519
Net Cost of Service				10.14%		(1,362,135)	(1,347,177)	(1,409,932)