

Westlock County - Consolidated	2024	2025	\$		3 Year Operating Forecast		
	Budget	Budget	Change	Notes	2026	2027	2028
Revenue							
Conditional Grants	1,701,784	1,506,730	(195,054)	-11.46%	1,227,537	1,149,497	1,178,045
Fees & Charges	656,193	672,277	16,084	2.45%	678,132	688,195	702,645
Internal Charges	590,791	623,197	32,406	5.49%	626,300	628,350	627,400
Municipal Taxes	11,650,754	12,202,044	551,290	4.73%	12,206,020	12,206,020	12,206,020
Other Revenue	4,687,862	5,085,132	397,270	8.47%	5,089,000	5,103,284	5,117,854
Penalties & Fines	366,017	389,254	23,237	6.35%	389,372	389,492	389,615
Sales of Goods & Services	788,000	963,555	175,555	22.28%	978,338	1,000,986	1,021,626
Transfers from Reserves	422,169	77,530	(344,639)	-81.64%	46,820	47,750	48,710
Revenue	20,863,570	21,519,719	656,149	3.14%	21,241,518	21,213,574	21,291,915
Expenses							
<i>Operating Expenses</i>							
Advertising & Printing	79,755	47,789	(31,966)	-40.08%	46,747	47,364	47,973
Benefits	1,124,922	1,223,430	98,509	8.76%	1,240,946	1,260,543	1,250,761
Contract Services	1,939,687	1,966,268	26,581	1.37%	1,756,103	1,838,585	2,040,833
Insurance	265,958	301,262	35,304	13.27%	330,320	362,268	397,395
Mileage & Subsistence	110,301	106,893	(3,408)	-3.09%	93,635	100,694	127,640
Other Operating Expenses	811,219	807,669	(3,549)	-0.44%	803,522	872,886	858,880
Professional Services	553,724	424,733	(128,991)	-23.30%	402,007	408,123	415,164
Rentals / Leases / Permits	121,354	132,642	11,288	9.30%	132,891	135,952	138,963
Repairs & Maintenance	162,382	166,748	4,366	2.69%	169,149	167,769	170,035
Salaries & Wages	4,891,742	5,312,615	420,873	8.60%	5,386,778	5,469,096	5,429,129
Supplies & Materials	3,522,541	3,551,740	29,199	0.83%	3,596,922	3,674,321	3,720,999
Telecommunications	81,354	78,596	(2,758)	-3.39%	79,566	81,775	77,513
Training & Development	150,713	161,773	11,060	7.34%	152,801	157,804	162,518
Utilities	229,165	236,599	7,434	3.24%	237,701	242,957	246,706
<i>Non-Operating Expenses</i>							
Bad Debt Expenses	30,000	30,000	-	0.00%	30,000	30,000	30,500
Grants & Contributions	896,331	898,450	2,119	0.24%	919,960	941,698	963,675
Other Non-Operating Items	5,279,913	5,689,253	409,340	7.75%	5,657,010	5,718,208	5,771,780
Other Transfers	33,460	8,460	(25,000)	-74.72%	8,460	8,460	8,460
Transfers to Reserves	579,049	374,798	(204,251)	-35.27%	382,108	382,108	394,708
Total Expenses	20,863,570	21,519,719	656,149	3.14%	21,426,627	21,900,610	22,253,632
Net Cost of Service					(185,108)	(687,035)	(961,718)