

Westlock County - Consolidated	2024	2025	\$	%	3 Year Operating Forecast			
	Budget	Budget	Change	Change	Notes	2026	2027	2028
Revenue								
Conditional Grants	1,701,784	1,906,730	204,946	12%	1	1,727,537	1,649,497	1,678,045
Fees & Charges	656,193	672,277	16,084	2%		678,032	688,095	702,545
Internal Charges	590,791	623,197	32,406	5%		626,300	628,350	627,400
Municipal Taxes	11,650,754	11,532,127	(118,627)	-1%		11,481,949	11,481,949	11,481,949
Other Revenue	4,687,862	4,767,522	79,660	2%		4,839,266	4,912,446	4,987,089
Penalties & Fines	366,017	389,254	23,237	6%		389,372	389,492	389,615
Sales of Goods & Services	788,000	963,405	175,405	22%	2	978,188	1,000,836	1,021,476
Transfers from Reserves	422,169	286,871	(135,298)	-32%	3	46,820	47,750	48,710
Revenue	20,863,570	21,141,383	277,813	1.3%		20,767,463	20,798,415	20,936,829
Expenses								
<i>Operating Expenses</i>								
Advertising & Printing	79,755	49,789	(29,966)	-38%	4	48,747	49,364	49,973
Benefits	1,124,922	1,216,270	91,349	8%		1,240,946	1,260,543	1,250,761
Contract Services	1,939,687	1,958,998	19,311	1%		1,750,833	1,833,315	2,035,563
Insurance	265,958	301,262	35,304	13%		330,320	362,268	397,395
Mileage & Subsistence	110,301	106,893	(3,408)	-3%		93,635	100,694	127,640
Other Operating Expenses	791,635	786,827	(4,807)	-1%		782,877	851,935	837,909
Professional Services	553,724	414,733	(138,991)	-25%	5	402,007	408,123	415,164
Rentals / Leases / Permits	121,354	132,642	11,288	9%		132,891	135,952	138,963
Repairs & Maintenance	162,382	166,748	4,366	3%		169,149	167,769	170,035
Salaries & Wages	4,891,742	5,282,775	391,033	8%		5,386,778	5,469,096	5,429,129
Supplies & Materials	3,522,541	3,548,734	26,193	1%		3,594,922	3,672,321	3,718,999
Telecommunications	81,354	78,596	(2,758)	-3%		79,566	81,775	77,513
Training & Development	150,713	157,323	6,610	4%		147,051	152,054	156,768
Utilities	229,165	236,599	7,434	3%		237,701	242,957	246,706
<i>Non-Operating Expenses</i>								
Bad Debt Expenses	30,000	30,000	-	0%		30,000	30,000	30,500
Grants & Contributions	431,601	424,525	(7,076)	-2%		436,656	448,828	461,048
Other Non-Operating Items	5,279,913	5,371,643	91,730	2%		5,407,276	5,527,370	5,641,015
Other Transfers	517,774	502,227	(15,547)	-3%		511,909	521,781	531,558
Transfers to Reserves	579,049	374,798	(204,251)	-35%	6	382,108	382,108	260,114
Total Expenses	20,863,570	21,141,383	277,813	1.3%		21,165,373	21,698,252	21,976,753
Net Cost of Service						(397,909)	(899,836)	(1,039,925)

Note 1: Increase in LGFF Operating grant 209K, Energy manager Grant \$100K, fluctuations of NRED grants

Note 2: Increase due to potential Sand extraction Royalty 160K

Note 3: Decrease transfers from reserves, not needed to fund operation compared to the prior year

Note 4: Decrease to find efficiency in advertisements

Note 5: Decrease to find efficiency in professional services , legal

Note 6: Decreased most transfer to reserves at 50% to find efficiency in reserves allocation