

Westlock County - Consolidated	2022	2023	\$	Notes	3 Year Operating Forecast		
	Budget	Budget	Change		2024	2025	2026
Revenue							
Conditional Grants	2,987,547	1,610,279	(1,377,268)		1,612,624	1,617,678	1,617,980
Fees & Charges	816,812	771,142	(45,670)		789,889	798,711	817,556
Internal Charges	531,672	534,162	2,490		533,879	536,316	538,753
Municipal Taxes	11,790,863	11,222,536	(568,327)		11,265,436	11,308,336	11,308,336
Other Revenue	4,029,008	4,531,885	502,877		4,603,691	4,676,937	4,751,646
Penalties & Fines	465,605	312,063	(153,542)		312,118	312,182	312,248
Sales of Goods & Services	790,886	758,272	(32,614)		765,564	778,812	786,198
Transfers from Reserves	384,275	992,302	608,027		924,385	940,927	237,624
Revenue	21,796,668	20,732,641	(1,064,027)		20,807,586	20,969,899	20,370,341
Expenses							
<i>Operating Expenses</i>							
Advertising & Printing	59,288	60,565	1,277		60,123	63,551	61,601
Benefits	1,048,506	1,050,595	2,089		1,068,246	1,085,774	1,118,132
Contract Services	2,638,145	2,524,887	(113,258)		2,258,650	2,290,943	2,304,175
Insurance	262,621	254,628	(7,993)		299,179	350,410	409,326
Mileage & Subsistence	77,605	84,571	6,966		92,918	87,890	84,791
Other Operating Expenses	730,597	738,992	8,395		792,250	789,134	787,830
Professional Services	353,290	365,235	11,945		372,524	380,402	388,039
Rentals / Leases / Permits	111,294	106,173	(5,121)		100,639	105,936	105,861
Repairs & Maintenance	165,947	163,803	(2,144)		164,862	165,068	167,738
Salaries & Wages	4,321,473	4,533,019	211,546		4,608,654	4,683,871	4,754,651
Supplies & Materials	4,016,480	3,635,913	(380,567)		3,692,963	3,796,429	3,862,265
Telecommunications	80,817	81,577	760		83,630	85,229	81,051
Training & Development	107,102	126,942	19,840		121,786	115,726	115,070
Utilities	194,504	202,449	7,945		209,288	212,748	217,332
<i>Non-Operating Expenses</i>							
Bad Debt Expenses	17,000	30,000	13,000		30,000	30,000	30,000
Grants & Contributions	402,209	481,691	79,482		412,388	417,684	423,118
Other Non-Operating Items	5,335,330	5,254,830	(80,500)		5,393,403	5,449,772	5,484,434
Other Transfers	471,338	483,716	12,378		493,029	502,527	512,214
Transfers to Reserves	1,403,122	553,055	(850,067)		553,055	545,845	553,055
Total Expenses	21,796,668	20,732,641	(1,064,027)		20,807,586	21,158,941	21,460,683
Net Cost of Service	-	-	-		-	(189,041)	(1,090,341)